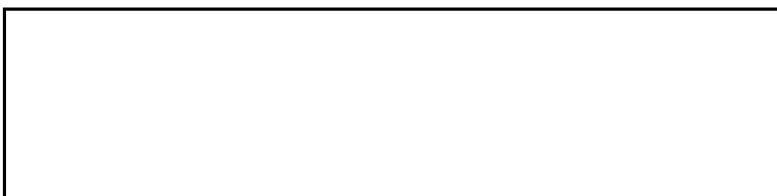


IAS STAFF MEETING MINUTES

11 January 1974

STATINTL



1. Mr. Colby attended this morning's DDI Executive Council Meeting. He spoke on two subjects: Key Intelligence Questions (KIQ's) and the NIO's (National Intelligence Officers). Mr. Colby views the KIQ's as only one, albeit the most important, of three areas of activity which intelligence is engaged in. The other two are: tactical, or early warning; low priority or "other". The KIQ's are intended as a mechanism to measure the needs and performance of the intelligence community. He has charged the NIO's with producing a one-page base-line study of each of the 72 approved KIQ's. Included in this base-line study will be what do we know, where do we go, and what do we need. Together at the end of the evaluation period, we will then address ourselves to what we have learned, who contributed to this learning, and the resources spent in acquiring the information. It will be on this basis that future intelligence budgets and organizational levels will be set. He will expect the objectives of the various directorates to reflect the KIQ's within the year. Yesterday, he delivered the KIQ's to USIB as a fate accompli rather than for coordination. In addressing the subject of NIO's, Mr. Colby views each of the NIO's as a community individual responsible for bringing together various elements of the intelligence community on an informal or ad hoc basis and thereby to avoid the problem of structured, self-servicing proliferating committees which have so plagued us in the past. Mr. Colby views the Intelligence Community Staff as the secretariat of the NIO's. Therefore, its role is non-substantive. Relative to the USIB subcommittees and their relationship with the NIO's and the IC Staff, Mr. Colby had not yet come to grips with the problem.

2. Mr. Colby has invited Vice-President Ford to CIA.

3. A program to establish a base-line for all elements who contribute to Middle East intelligence is being sponsored shortly by Mideast NIO



4. [redacted] reported on his production meeting at Headquarters with the Deputy Directors of the production offices.

RBG: el